



**Minutes of the 16th meeting of the
Smart Networks and Services Joint Undertaking Governing Board
Thursday 27 November 2025**

Executive summary

The 16th (ad hoc) meeting of the SNS JU Governing Board (GB) was held online, with the agenda formally approved by the members. The meeting featured presentations and discussions with participation from observers representing 6G-IA, the European Commission, SRG and SNS JU.

The main points presented and discussed were:

- **Document 1: Towards a European 3Cs (Telco–Edge–Cloud) ecosystem**, including high-level strategic objectives; identified gaps, demand analysis, new business opportunities for telcos; the role of telcos as intermediaries providing APIs, service marketplaces, and open interfaces; implementation aspects, including rules for stakeholder cooperation, and a set of short and long-term, and implementation aspects. The GB discussed possible coordination challenges, sovereignty consideration, short-term activities, the role of AI and possible SRG support.
- **Document 2: Outline for a European Standardisation Strategy for SNS**, focusing on European influence in international standardisation, coordination across stakeholders, early successes in 3GPP, challenges related to AI/ML, 6G architecture, open source, and the interaction between test networks and standardisation cycles. The GB highlighted the growing role of open-source communities, the importance of satellite/NTN integration, and governance aspects related to pre-standardisation activities.

In accordance with the Rules of Procedure, the GB members confirmed the following conclusions:

- **Document 1 (Towards a European 3C- Telco–Edge–Cloud- ecosystem) was endorsed.**
- **Document 2 (Outline for a European Standardisation Strategy for SNS) was endorsed as a draft.** A revised version will be prepared after the January 2026 workshop, with a reinforced focus on open-source coordination, satellite/NTN aspects and, testbed and validation activities.

In addition, the GB noted that the **mandate of the Policy WG (both 3C and standardisation sub-groups) is due for review in January 2026**, which should include the conclusions of this GB meeting for each of the documents.